

Papers of James H. Rowe, Jr.
1924-1984

Accession numbers: 85-10, 87-16.

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Related Material: President's Official, Personal and Secretary's Files.

James H. Rowe, Jr. was born in Butte, Montana on June 1, 1909. He attended Harvard College and the Harvard Law School, receiving his A.B. in 1931 and his LL.B. in 1934.

He entered government service as an attorney for the National Emergency Council in 1934. That same year, he accepted the position of secretary to Justice Oliver Wendell Holmes. In 1935 he was an attorney for the Reconstruction Finance Corporation, and later served in the Department of Labor (1935-1936), the Power Division of the Public Works Administration (1936) and the Securities Exchange Commission (1937). During President Roosevelt's bid for reelection in 1936, Rowe worked on the staff of the Democratic National Committee.

On September 9, 1937, he married Elizabeth Holmes Ulman. In 1938, he was appointed as assistant to James Roosevelt who was then secretary to the President.

In 1939 he was appointed as the first of the Administrative Assistants to the President, one of the "assistants with a passion for anonymity" made possible by a reorganization act which allowed the President to increase the size of his administrative staff. Until that time there were only three Presidential Secretaries. While serving on the White House staff, Rowe's primary responsibility was Congressional relations. He was also concerned with patronage and the recruitment of talented candidates for federal office.

At the end of 1941 he was nominated and confirmed as the Assistant to the Attorney General. In that position, now called Deputy Attorney General, he had wide responsibility under Attorney General Francis Biddle for the running of the Justice Department during the war. He handled its relations with Congress, talent hunting and patronage matters. He was in the Department at the time of the internment of the Japanese-Americans. He opposed this decision unsuccessfully.

In 1943, Rowe joined the U.S. Navy as a Lieutenant J.G., and served two years as a Combat Intelligence Officer in the Pacific Theatre. One of the aircraft carriers on which he served, the U.S.S. Sewanee, was the first ship to be hit by kamikazes during the battle of Leyte Gulf. He won eight battle stars, two presidential citations, and the Navy Commendation Ribbon.

In 1945, Rowe was appointed technical advisor to the International Military Tribunal at Nuremberg working alongside his former chief, Francis Biddle. In 1946, he entered into law partnership with Thomas Corcoran. During his years of private practice, he was appointed to and served on a number of public boards and commissions. He was consultant on public administration to the Bureau of the Budget during 1946-47. In 1948, Rowe was appointed a member of the special committee to investigate espionage in the State Department.

In 1948 Rowe was the youngest member of the Committee on the Organization of the Executive Branch of the Government--the Hoover Commission. The Committee's chairman, former president Herbert Hoover, saw the group's major function as the dismantling of the Roosevelt New Deal agencies. Rowe, however, joined forces with Dean Acheson and James K. Pollock to form a liberal bloc which defended the New Deal and represented the interests of the Truman Administration. Democratic victory in the 1948 presidential election determined the winner of the fight within the COEBG.

He later served as a public member of the Foreign Service Selection Board of the State Department (1948), chairman of the Commission to Reorganize the Government of Puerto Rico (1949), chairman of the Advisory Committee on Personnel to the Secretary of State (1950), and counsel to the Senate Majority Policy Committee, U.S. Senate (1956). He was commissioner of the Franklin D. Roosevelt Memorial Commission (1956-84) and the Roosevelt-Campobello International Park Commission (1967-84) as well as member of the Conference on Public Service (1960-63) and chairman of the U.S.-Puerto Rico Commission on Status (1964-67).

A valued political advisor, James Rowe handled the scheduling for Harry Truman's 1948 campaign, and was the author of the famous "Clifford Memorandum of 1948". He also advised Adlai Stevenson on "advance man" strategies for both the 1952, and 1956 campaigns. A long time friend of Lyndon Baines Johnson and Hubert H. Humphrey, he advised both men during the 1960 presidential campaign, managing Humphrey's bid for the Party's nomination as presidential candidate, and Johnson's vice presidential campaign. He offered advice to President John F. Kennedy and his brother, Robert. He headed the Citizen's Committee for Johnson and Humphrey in 1964, and the Humphrey-Muskie

campaign of 1968. He also advised Montana politicians, Senators Mike Mansfield and Lee Metcalf, and presidential hopefuls: Henry "Scoop" Jackson, Edmund Muskie and Walter Mondale.

In the private sector, Rowe served as a member of the panel on the Study of the Presidency for the 80s, Academy of Public Administration (1980); a member of the Task Force on the Study of the Presidency and the Press, University of Virginia (1980); a trustee and chairman of the Twentieth Century Fund; a member of the Harvard Board of Overseers (1965-71), the Board of Visitors of the Air University (1964-67), and the advisory council of the School of Advanced International Studies, Johns Hopkins University. He was also a Director of the Commercial Credit Corporation. From 1936 until his death, except during his time in public office or in the Navy, he was an advisor to the Democratic National Committee.

He had three children, Elizabeth Rowe Costle (Mrs. Douglas) born August 9, 1941; Clarissa Rowe Batzell (Mrs. Stephen) born April 23, 1948; and James H. Rowe III, born June 6, 1951.

James H. Rowe, Jr. died on June 17, 1984.

Description of Series

<u>Container</u>	<u>Series</u>
1	<u>Appointment Diaries and Calendar</u>
2-32	<u>Administrative Assistant to the President, 1938-1941</u> Correspondence, reports, and memoranda dealing heavily with patronage matters. There is a major subseries concerning the President's Committee on the Improvement of Civil Service. (Rowe was particularly concerned with the selection of lawyers.) There are also subseries for the Department of Justice, National Defense, and the Civil Aeronautics Board. This series also contains Rowe's correspondence as assistant to James Roosevelt in 1938. There is an incomplete card catalog index to this series in boxes 30-32.
33-43	<u>Assistant to the Attorney General, 1941-1943</u> Correspondence, reports, memoranda concerning interdepartmental patronage matters, and issues relating to WWII: Japanese-Americans, security, intelligence, loyalty, subversive activities, the Nazi saboteur trial.
43	<u>Naval Training School, Quonset Point, Rhode Island, 1943</u> School notebooks
44-46	<u>Nuremberg Trials, 1945</u> The bulk of the material in this series (with the notable exception of personal cables and correspondence) is official printed matter concerning the trials which would have been available to all members of the Tribunal.

- 46 State Department, 1948
Information concerning "subversives" in the United Nations.
- 47-77 Committee on the Organization of the Executive Branch of the Government, 1948
Correspondence with Dean Acheson, James K. Pollock, Herbert Hoover, et al., drafts of reports, memoranda of dissenting opinion, and printed reports.
- 78-83 Miscellaneous: Publications of Government Departments and Agencies, Congressional Hearings and Reports, Opinions of the U.S. Supreme Court, Non-Governmental Publications.
- 84-130 Political/Personal, 1948-1984
Correspondence, reports and memoranda dealing with the personal and political concerns of private citizen, James H. Rowe, Jr. There is significant correspondence with Lyndon and Lady Bird Johnson, Hubert Humphrey, Adlai Stevenson, Edmund Muskie, John and Robert Kennedy, Eugene McCarthy, Mike Mansfield, Lee Metcalf, John Connally, Walter Mondale, Henry "Scoop" Jackson, Luis Munoz-Marin of Puerto Rico, Adolf A. Berle, Jr., Francis Biddle, Ben Cohen, Clark Clifford, Larry O'Brien, John Loeb, Thorn Lord, Edward Ennis, Paul Douglas, Bill Moyers, John Kenneth Galbraith, Geri Joseph, Allegra Maynard, Arthur Schlesinger, Jr., W. Averell Harriman, Charles Edward Rhett, David and Dean Acheson, McGeorge and William Bundy, Leo Graybill, Jr., Theodore H. White, Dr. Timothy Stanley, and the Rowe family.

One should note the important subseries, Political Chronological Files, which is a chronological arrangement of Rowe's correspondence about political concerns from 1946 to 1972. (This material is primarily carbon copies of correspondence from the name files, ie: the files for Lyndon Johnson or Hubert Humphrey.) There is also a major subseries of Telephone Messages from 1955 to

1965, and 1980; and on the Commission on the Status of Puerto Rico in 1965 and 1966.

- 130-135 Hubert H. Humphrey, 1960 Campaign
Correspondence, reports and memoranda primarily with state delegates to the 1960 nominating convention of the Democratic National Committee concerning Humphrey's bid for the Presidency.
- 136-149 Johnson-Humphrey 1964 Campaign
Rowe managed the Citizens Committees for Johnson and Humphrey in the 1964 campaign. These committees were ostensibly non-partisan in character. This series contains correspondence, reports and memoranda concerning these citizens committees, and with Democratic Party leaders at the local, state and national levels.
- 149-152 Humphrey-Muskie 1968 Campaign
Correspondence, reports and memoranda with Democratic Party leaders at the local, state and national levels.
- 153-161 Chronological Files
Correspondence and personal financial material primarily concerning Rowe's legal clients. This material is closed to research.

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